Training Manual

Doctoral Internship in Clinical Psychology
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Agency Mission and Background

Asian Americans for Community Involvement (AACI) is Santa Clara County’s largest community-based organization focused on the Asian community. Our mission is to strengthen the hope and resilience of our community members by improving their physical health, mental health and overall well-being.

The doctoral internship in clinical psychology is integral to AACI’s mission because it prepares psychology interns to provide culturally appropriate mental health services, guides interns to share their expertise about best service delivery practices, and promotes the advocacy of underserved populations. Additionally, AACI is an all-inclusive provider. All clients and patients of any demographic or ethnic group are accepted and welcome.

Our systematic training program integrates evidence-based practices with multicultural competence, and prepares interns for professional clinical licensure.
Behavioral Health Programs

Client Population:
Interns will be exposed to diversity on multiple levels such as gender, age, ethnicity, religious practice, sexual orientation, and socio-economic status of the clients served by our practice. Recipients of service include children/adolescents at home and in schools, caregivers, targeted treatment groups, complementary agencies, and other supporting staff, either in direct service or in consultation. Interns will gain experience with clients from lower income brackets as well as with experiences with a broad range of challenges.

Common responsibilities for interns are included below, according to clinical track placement:

Family and Children (F&C) Program
Purpose: To provide culturally sensitive and linguistically competent health services that targets the needs of children, adolescents, and caregivers.
Description: AACI's Behavioral Health Program offers a range of culturally and linguistically competent services that works with the family unit to:
- Decrease clients’ psychiatric symptoms
- Enhance clients’ functioning at home, school, and the community
- Link clients with appropriate social services and community resources
- Assist caregivers or related persons in their understanding of mental illness and in their interactions with their loved ones

Services Offered:
- Counseling - providing individual, group and family counseling
- Outpatient clinic - providing psychiatric assessment, medication evaluation and appropriate prescriptions, maintenance, and follow-up
- Home/Field Sessions – providing therapeutic services in community-based settings.
Case management - linking clients to psychiatry services as well as various community resources and providing translation and transportation when necessary

School-Based Counseling - providing services in school-based settings as needed

Community Served: Santa Clara County
Funded by: Santa Clara County Mental Health Department

Adult and Older Adult (AOA) Program

Purpose: To provide culturally sensitive and linguistically competent health services that targets the needs of adults and seniors.

Description: AACI's Behavioral Health Program offers a range of culturally and linguistically competent services that works with the family unit to:
- Decrease clients’ psychiatric symptoms
- Enhance clients’ functioning at home, and in the community
- Link clients with appropriate social services and community resources
- Assist family members or related persons in their understanding of mental illness and in their interactions with their loved one

Services Offered:
- Counseling - providing individual, group and family counseling
- Outpatient clinic - providing psychiatric assessment, medication evaluation and appropriate prescriptions, maintenance, and follow-up
- Home/Field Sessions – providing therapeutic services in community-based settings.
- Case management - linking clients to psychiatry services as well as various community resources and providing translation and transportation when necessary

Community Served: Santa Clara County
Funded by: Santa Clara County Mental Health Department

Center for Survivors of Torture (CST) Program

Purpose: To provide clinical evaluation, treatment, and social services to survivors of political torture from all countries.

Description: Survivors of torture are severely traumatized and in exile as well. They suffer from a variety of psychological and physical symptoms and social service needs, sometimes well after they arrive in the U.S. Torture also has the effect of isolating the survivor because of lack of trust in others. This program provides the survivor the insight into these effects, and the consistent care to re-establish trust, bring damage under control, and help relieve exile by enabling some mastery of problems in a new country and culture.
Services Offered:

- Psychotherapy, both brief and long-term, for both individuals and families
- Assistance obtaining social services needed for work, food, shelter, school, and other basic survival needs
- Training and consultation with or supervision for local clinicians, lawyers, teachers, county workers, and community organizations working with refugees and immigrants
- Home/Field Sessions – providing therapeutic services in community-based settings

Communities Served:
Santa Clara County, Santa Cruz County, Monterey County, San Benito County

Integrated Behavioral Health (IBH) Program

Purpose: To treat each client’s medical condition directly while striving to provide exceptional holistic care, and to help client to cope with stressful situations, behaviors or moods that may affect their overall medical condition and recovery.

Description: IBH is healthcare that intervenes at the biological, psychological and social levels. Our primary care physicians and our Behavioral Health Team work together to help clients cope with their medical condition both physically and emotionally. We assist clients to make appropriate lifestyle changes to improve their medical conditions, ability to cope with depression, anxiety or stress related to their medical condition, and help them to resolve and support their life concerns or discomfort regarding medication adherence or medical procedures.

Services Offered:
- 6-12 weekly individual sessions to assist client to meet their treatment goals.
- Health education
- Support groups may also be offered based on need and availability.
- Client progress is be assessed regularly by the team in order to evaluate the effectiveness of the individualized treatment to make appropriate adjustments or referrals.

Communities Served:
Santa Clara County, Santa Cruz County, Monterey County, San Benito County

Internship Tracks

AACI offers 4 different clinical tracks for applicants to consider. These tracks have some similarities (overall aim of internship, competencies, peer supervision rotation, etc.) and some differences (program-specific rotations for each track). Please see below for our available clinical tracks:
APA-Accreditation Status

AACI’s Doctoral Internship in Clinical Psychology is fully APA accredited since July 2018, and our most recent site visit this year granted us 10 more years of APA accreditation. Our next site visit for reaccreditation will be in 2032.

To verify the APA-accredited status of AACI’s Doctoral Internship in Clinical Psychology, please check the American Psychological Association website: APA Accreditation (https://www.apa.org/ed/accreditation) or contact the APA Office of Program Consultation and Accreditation.

Address:

750 First Street, NE
Washington, DC 20002-4242

Phone: 202-336-5979

Email: apaaccred@apa.org
Program Rotations & Optional Case Assignments & Duties

Required Rotations:

<table>
<thead>
<tr>
<th>Rotation</th>
<th>Description</th>
<th>Placements Requiring these Rotations</th>
<th>Duration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peer Supervision Rotation</td>
<td>Functioning as a supervisor for an assigned practicum student, which will be in addition to clinical supervision already in place. *Note: Another hour of supervision will be provided each week by a licensed psychologist during this rotation.</td>
<td>All Intern Placements</td>
<td>3 months</td>
</tr>
<tr>
<td>Integration Group Rotation</td>
<td>Skills-building group facilitation and support for an AACI program that focuses upon integration of physical and mental health. Content for group will either be the pre-approved <strong>Achieving Whole Health</strong> (mind/body/spirit) curriculum, or a different integration topic that has been pre-approved by the Associate Director of Internship &amp; Training.</td>
<td>All Intern Placements</td>
<td>3 months</td>
</tr>
</tbody>
</table>
Optional Rotations & Duties:
Please note that participation in any optional rotations & duties will require the approval of the Associate Director of Internship & Training. Assignment of the following rotations may also be dependent on interns’ past experiences providing services to specific populations, as well as the specific workload of the intern upon the time of request to participate in an optional rotation. In total, optional rotations should not exceed 4 hours per week.

<table>
<thead>
<tr>
<th>Rotation</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>DV (Domestic Violence) Client Assignments</td>
<td>Case assignments from AACI’s Asian Women’s Home (AWH), which can include individual therapy and/or group rehabilitation.</td>
</tr>
<tr>
<td>CST (Center for Survivors of Torture) Client Assignments</td>
<td>Case assignments from AACI’s Center for Survivors of Torture (CST), which can include individual therapy and/or group rehabilitation.</td>
</tr>
<tr>
<td>Outreach Participation</td>
<td>Opportunities to engage prospective clients in the community and through other means.</td>
</tr>
<tr>
<td>Tele-visit Participation</td>
<td>Opportunities to provide clinical groups for senior population that utilizes an audio-only platform.</td>
</tr>
<tr>
<td>Additional didactic/BH training presentations</td>
<td>In addition to the established presentation and grand rounds requirements, preparing and facilitating additional presentations for clinical/testing didactics and/or BH department trainings.</td>
</tr>
<tr>
<td>Additional Group Facilitation</td>
<td>Involvement in group facilitation and support (skills-building) group initiation and facilitation within an AACI program. This optional rotation doesn’t require an integration topic. Content for group requires pre-approval from the Associate Director of Internship &amp; Training.</td>
</tr>
</tbody>
</table>

Intern Selection:
Interns will be selected according to a number of different factors, including language capacity as it is applicable to the clients whom we serve. Selection is also dependent on their prior experiences serving populations that include the following:

- Severe Mental Illness (SMI)
- Asian/Pacific Islander (API)
- Low Socio-Economic (SES)
- Underserved Populations
- Refugee
- Ethnic, Religious, and Sexual Minorities

Fluency in an Asian language or Spanish is preferred but not required.

Interns will also be selected according to their prior experiences with conducting neuropsychological assessment and integrated psychological reporting.
Prior Doctoral Program Experience:
Interns will be expected to be familiar with evidenced-based practices as they apply to our clients, particularly in the treatment of mood disorders, anxiety disorders, psychotic disorders, and trauma. Prior hands-on experience with neuropsychological assessment and integrated psychological reporting is also required.

Non-discrimination Policy
AACI prohibits discrimination on the basis of race, color, religion, creed, sex, gender identity, gender expression, age, marital status, national origin, mental or physical disability, political belief or affiliation, veteran status, or sexual orientation and any other class of individuals protected from discrimination under state or federal law in any aspect of employment and application for employment.
The aim of the AACI Doctoral Internship in Clinical Psychology is to train the next generation of culturally-sensitive mental health providers to effectively work with underserved members of the community in a trauma-informed and holistic manner.

Our systematic training program integrates evidence-based practices and multicultural sensitivity, and prepares interns for professional clinical licensure.

Interns will learn about, gain experience, and be evaluated in the following areas:

**EXPECTED COMPETENCIES:**

1. Research
   a. Demonstrates the substantially independent ability to critically evaluate and disseminate research or other scholarly activities (e.g., case conference, presentation, publications) at the local, regional, or national level.
   b. Reads all assigned literature from supervisors and is prepared to offer feedback of their viewpoint
   c. Is open to learning various evidence-based practices that are applicable to the clients and utilizes them under the supervision of a licensed supervisor

2. Ethical and Legal Standards
   a. Demonstrates knowledge of and adheres to professional ethics, agency policies, procedures, and standards, and laws regulating the practice of psychology.
   b. Recognizes ethical dilemmas as they arise and apply ethical decision-making processes in order to resolve the dilemmas.
   c. Conducts self in an ethical manner in all professional activities.
d. Regularly assesses their own level of competency when working with each individual client and considers appropriate referrals as is necessary for the clinical care of their assigned clients.
e. Considers multicultural issues as they might relate to ethical guidelines for treatment.

3. Individual and Cultural Diversity
a. Demonstrates an understanding of how their own personal/cultural history, attitudes, and biases may affect how they understand and interact with clients.
b. Demonstrates knowledge of the current theoretical and empirical knowledge base as it relates to addressing diversity in all professional activities including research, training, supervision/consultation, and service models (e.g., LGBTQ plus communities, identity development, acculturation) to treatment.
c. Demonstrates the ability to integrate awareness and knowledge of individual and cultural differences in the conduct of professional roles (e.g., research, services, and other professional activities). This includes the ability to apply a framework for working effectively with areas of individual and cultural diversity not previously encountered. Demonstrates the ability to work effectively with individuals whose group membership, demographic characteristics, or worldviews create conflict with their own.
d. Demonstrates the ability to independently apply their knowledge and approach in working effectively with the range of diverse individuals and groups encountered during the training year.
e. Actively participates in didactic trainings and discussions about culture.
f. Is open and willing to work with specific demographics of clients as part of program rotations and clinical case assignments.

4. Professional Values and Attitude
a. Conducts oneself in ways that reflect the values and attitudes of psychology, including integrity, deportment, professional identity, accountability, lifelong learning, and concern for the welfare of others.
b. Engages in self-reflection regarding one's personal and professional functioning; engages in activities to maintain and improve performance, well-being, and professional effectiveness.
c. Actively seeks and demonstrates openness and responsiveness to feedback and supervision.
d. Responds professionally in increasingly complex situations with a greater degree of independence as they progress across levels of training.
e. Meets all established deadlines as specified by supervisory staff and managers.
f. Makes an effort to be organized in maintaining work responsibilities.
g. Is respectful of boundaries with clients, staff, and peers.
h. Is respectful of the designation of staff, including referring to staff with appropriate titles, credentials, and pronouns.

5. Communication and Interpersonal Skills
   a. Develops and maintains effective relationships with a wide range of individuals, including colleagues, communities, organizations, supervisors, supervisees, and clients.
   b. Produces and comprehends oral, nonverbal, and written communications that are informative and well-integrated; demonstrates a thorough grasp of professional language and concepts.
   c. Demonstrates effective interpersonal skills and the ability to manage difficult communication well.

6. Assessment
   a. Demonstrates current knowledge of diagnostic classification systems, functional and dysfunctional behaviors, including consideration of client strengths and psychopathology.
   b. Demonstrates understanding of human behavior within its context (e.g., family, social, societal, and cultural).
   c. Demonstrates the ability to apply the knowledge of functional and dysfunctional behaviors including context to the assessment and/or diagnostic process.
   d. Selects and applies assessment methods that draw from the best available empirical literature and that reflect the science of measurement and psychometrics; collects relevant data using multiple sources and methods appropriate to the identified goals and questions of the assessment as well as relevant diversity characteristics of the service recipient.
   e. Interprets assessment results, following current research and professional standards and guidelines, to inform case conceptualization, classification, and recommendations, while guarding against decision making biases, distinguishing the aspects of assessment that are subjective from those that are objective.
   f. Communicates orally and in written documents the findings and implications of the assessment in an accurate and effective manner sensitive to a range of audiences.
   g. Considers a multitude of assessment tools in their attempts to answer specific assessment questions on testing referrals received by the agency.
   h. Actively participates in assessment didactic trainings for the purpose of becoming increasingly knowledgeable and competent in
the conceptualization of the specific utility of various testing tools and procedures.

7. Intervention
   a. Establishes and maintains effective working alliances with clients.
   b. Develops evidence-based intervention plans specific to the service delivery goals.
   c. Implements interventions informed by the current scientific literature, assessment findings, diversity characteristics, and contextual variables.
   d. Demonstrates the ability to apply the relevant research literature to clinical decision making.
   e. Modifies and adapts evidence-based approaches effectively when a clear evidence-base is lacking.
   f. Evaluate intervention effectiveness and adapt intervention goals and methods consistent with ongoing evaluation.
   g. Is open to the viewpoints of others in the conceptualization of their assigned cases.
   h. Completes all required assessment and treatment plans in a timely manner as required for each assigned client.

8. Supervision
   a. Applies knowledge of supervision models and practices in direct or simulated practice with psychology trainees, or other health professionals. (Information for this item can come from supervision role-plays, peer supervision rotation, or other similar method).
   b. Offers their own constructive feedback to peers about clinical cases.
   c. Supports trainees in their professional interactions and clinical consultations.
   d. Explores parallel processes as they arise in peer supervision interactions.

9. Consultation & Interprofessional / Interdisciplinary Skills
   a. Demonstrates knowledge and respect for the roles and perspectives of other professions and operates within their scope of practice.
   b. Applies knowledge regarding the roles and perspective of other professions in direct or simulated consultation with individuals and their families, other health care professionals, interprofessional groups, or systems related to health and behavior.

EVALUATION
The training program conducts formal written evaluations of each intern’s performance on at least two occasions, at the mid-point and endpoint of the internship, and no less than twice per year. An evaluation form is sent to each supervisor at the mid-point and end point of the internship. Supervisors are to complete and review these evaluations with the intern prior to returning them to the intern’s graduate program. A copy of the completed evaluation form will be submitted to the Associate Director of Internship & Training.

The Intern Performance Evaluation is a tool used to review an intern’s major areas of responsibility, past performances and to discuss future activities. There are three major steps in reviewing performance:

1. **Performance Planning:**
   The primary supervisor works with the intern to identify areas of responsibility. This will be discussed during the first day of internship during orientation so that each intern is aware of his/her responsibilities, competency areas, and minimum levels of achievement. Additionally, supervisors discuss performance planning, including how the intern would like to professionally grow during internship, with interns during their first supervision meetings.

   **Note:** If a remediation plan is necessary due to a perceived challenge or due to scores lower than 2 on the intern performance evaluation, additional performance planning will be conducted between the intern and his/her primary supervisor.

2. **Interim Feedback:**
   Between performance evaluations, supervisors will provide periodic feedback to the intern regarding his/her performance; they will reinforce effective performance and encourage improvement. (Interns also receive verbal feedback periodically in individual supervision meetings with supervisors throughout the training year)

3. **Performance Evaluation:**
   Supervisors summarize, document and rate the intern’s overall performance and the results achieved; they comment on areas needing further improvement/development. The rating scale established for this evaluation ranges from Level 1 to Level 5. The levels are defined as follows:
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<th>Reinforcement</th>
<th>Performs as Expected</th>
<th>Above Expectations</th>
<th>Exceeds Expectations</th>
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<td>2</td>
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<td>5</td>
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**Level 5 – Exceeds Expectations / Exceptional**
Consistently demonstrates performance which exceeds normal expectations. Remarkable, excellent work that is expected from seasoned clinical professionals.

**Level 4 – Above Expectations / High Average**
Periodically demonstrates performance which exceeds normal expectations. Good, solid, consistent performance accomplished in a reliable and professional manner.

**Level 3 - Performs as Expected / Average**
Performance meets requirements of the position in terms of quality and quantity of output. Acceptable work that is the minimum expectation for individuals at the doctoral internship level.

**Level 2 – Reinforcement / Low Average**
Needs to strengthen and/or develop some areas of responsibilities and skills. The supervisee demonstrates the ability to complete most requirements but performance lacks consistency. The supervisee may need additional coaching to achieve an effective level of performance. A rating at this level on any 3 of the 9 performance domains serves as written notification for need of immediate behavioral performance change and a formal remediation plan to address specific performance in this identified area of professional development will be required. A reappraisal is required within 30 - 60 days. If performance does not improve during this period, further corrective action will be implemented and may include termination of internship. A rating at this level in 1-2 domains may also warrant a remediation plan, but it will be at the discretion of both the supervisee’s primary supervisor and the Associate Director of Internship & Training.

**Level 1 - Unacceptable**
Performance is below the minimum level necessary to complete the functions of the job. Must significantly improve and sustain performance within a short period of time if the individual is to remain in the position. A rating at this level on any 1 of the 9 performance domains serves as written notification for need of immediate behavioral performance change and a formal remediation plan to address specific performance in this identified area of professional development will be required. A reappraisal is required within 30 - 60 days. If performance
does not improve during this period, further corrective action will be implemented and may include termination of internship.

Interns receive verbal feedback periodically in individual supervision meetings with supervisors. There will be additional opportunities to evaluate an intern and provide feedback, such as during the training year when they will be required to video record or arrange for live supervision with at least 2 client sessions for later review in supervision with their primary supervisor.
Policies and Procedures

The program adheres to all AACI Policies and Procedures. A complete copy of the most recent AACI Personnel Handbook will be available to you on the company Intranet. In addition, the training program has designed procedures to address issues specific to this program.

Pay Periods
There are two pay periods per month (the 10th and 25th of each month). Pay will include stipend and other expenses that have been approved by the Internship and Training Manager (including mileage).

Monthly Summary of Clinical Hours
Interns are required to submit a completed “Monthly Summary of Clinical Hours” form to their primary supervisor at the end of each month.

• A copy of the completed form is retained by the primary supervisor.
• This form is for reference only and should not be submitted to the Board of Psychology unless specifically asked to do so.
Mileage Reimbursement

All intern program placements (AOA, F&C, CST, & IBH) will require travel. It is expected that you have a working vehicle to travel to and from community locations for client contact. You will be required to provide a copy of your auto insurance and driver’s license as part of our onboarding process. While caseloads may vary, it can be expected that at least half of your caseload will be at community locations (client’s home, other outside locations, etc.).

Some automobile mileage is considered a reasonable business expense, for which an intern may request reimbursement. Other travel is considered travel to work and would NOT be covered. Your supervisor will clarify any questions you have. Some general guidelines are provided below:
1. When an intern travels to the agency main office or other work site from home, it is considered commute to work and is not reimbursed. Similarly, when an intern leaves the work site at the end of a workday and commutes home, the mileage is not reimbursed.
2. Travel from one work site to another during the course of a day is reimbursable.
3. Travel from a work site to a seminar location is reimbursable. However, travel to one’s home, from a seminar site would NOT be reimbursed as it would be considered one’s commute home.

Mileage and Expense Reimbursement Policies
In accordance with AACI policy, reimbursement for mileage, travel and authorized out-of-pocket expenses must be submitted through AACI’s online Certify system within 60 days from the date of travel or expenses incurred.

Requests for reimbursement received in Finance after 60 days will be returned to sender and will not be paid.

Gym Reimbursement
The interns have the benefit of receiving a $25 reimbursement each month if they provide proof (signature from gym staff, online record, etc.) that they attended the gym a minimum of 8 times during any particular month. In order to be eligible for this benefit, the intern must submit documentation of their gym membership to the Human Resources office in advance of the initiation of reimbursement.

Health Insurance
Interns are eligible to receive health care coverage and have the opportunity to opt out if so desired. For further information, the interns are encouraged to
consult with the Human Resources (HR) office, and to reference the AACI employee handbook.

**Stipend**
The interns will be paid a stipend of $43,680 ($21/hr) for the entire internship year, to be paid at a bi-monthly rate.

**Prioritizing County Trainings**
Interns will be provided with introductory trainings, some of which are provided by AACI live or via our Relias platform. Others are provided by Santa Clara County’s Learning Partnership (via their SCCLearn Website). All interns will be provided with a list of trainings and expected due dates. This information will remain available on our agency’s Sharepoint site.

**SharePoint**
Our agency primarily distributes information via SharePoint online. There are several sites that you will be invited to during the internship year, and our main SharePoint site for the Behavioral Health department is at the following URL:

https://aaci2400300.sharepoint.com/sites/Behavioral/

Our SharePoint site for interns is at the following URL:

https://aaci2400300.sharepoint.com/teams/PracticumInternship

Please make sure to make regular use of SharePoint for shared document access, as well as to receive announcements that aren’t shared via email correspondence.

**Weekly Schedule**
Interns will be expected to work an **8-hour per day, 40-hour per week** schedule. Opportunities to evaluate workload will be provided to the interns as needed to ensure programmatic consistency. Interns should refrain from working over 8 hours per day or 40-hours per week without advanced approval from their assigned program manager and the Associate Director of Internship & Training. Please note that daily and weekly hours can be reduced if needed; if an intern needs a reduction in hours, they should contact both their assigned program manager and the Associate Director of Internship & Training for consideration of hours reduction and to have an official schedule modification initiated.

All interns are expected to only see clients during regular business hours and should refrain from seeing clients outside of work hours. If any situation arises in which a client needs additional support outside of work hours (e.g., a client in crises needs to extend their session, etc.), the intern should contact their primary supervisor and program manager. It is highly recommended that interns only schedule clients up until 1-1.5 hours before the office closes. This will ensure that
there is an Officer of the Day (OD) available to consult in the event of urgent situations (e.g., mandated reporting, suicidal ideation, etc.). Note that a client’s medical emergencies (e.g., suspected cardiac arrest) should be addressed through calling 911.

Our hours of operation are as follows:

- Mondays: 8:30am-5:30pm
- Tuesdays: 8:30am-5:30pm
- Wednesdays: 8:30am-5:30pm
- Thursdays: 8:30am-7pm
- Fridays: 8:30am-5:30pm

**Requesting Time Off**

Interns should follow these guidelines to request planned time off with a 7-14 day lead time to submit Coverage plans, per program.

1. Send an email request for time off to your manager, supervisor, and the Associate Director of Internship and Training (AD), as well as coverage needed for cases (this should be done well in advance of your requested time off).
2. Receive approval from program manager for requested time off.
3. Coordinate with your primary supervisor and manager to determine a coverage plan for each of your clients. (If necessary, clinically appropriate, and your supervisor has availability, your primary supervisor can also potentially cover some of your cases).
4. Send an email to the AD (CC’ing your program manager and primary supervisor) to summarize the plan for coverage.
5. Request the time off in PayCom.

**Katie A Intern Schedule:**

Please note that interns placed in the Katie A program can see clients until 8pm Monday through Friday, because there is an Officer of the Day available specific to this program during the hours beyond the standard schedule.

Please also note that although there are additional hours available for the Katie A intern to schedule clients and do other internship tasks, this intern must still adhere to the 8-hour maximum per day, 40-hour maximum per week expectation.

**Weekly Hours Breakdown**
The interns will be expected to follow the established weekly hours breakdown. It is understandable that there will be minor fluctuations throughout internship. However, the ratio of hours breakdown should be adhered to by the intern whenever possible.

**Approximate Breakdown of Training Hours**

<table>
<thead>
<tr>
<th>Activity</th>
<th>Time Per Week (hours)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinical Cases (including therapy, rehab, case management, collateral, and other applicable services)</td>
<td>12</td>
</tr>
<tr>
<td>Psychological Assessment</td>
<td>8</td>
</tr>
<tr>
<td>Clinical Didactics</td>
<td>2</td>
</tr>
<tr>
<td>Other Trainings and Rotations</td>
<td>4</td>
</tr>
<tr>
<td>Clinical Documentation (mental health assessments, progress notes, treatment plans)</td>
<td>5</td>
</tr>
<tr>
<td>Clinical Supervision</td>
<td>4-5</td>
</tr>
<tr>
<td>Other Administrative Tasks &amp; Additional Trainings</td>
<td>4-5</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>40 hours</strong></td>
</tr>
</tbody>
</table>

**Time Study (1x/quarter)**

To ensure that interns are provided with a balanced work schedule, the Associate Director of Internship & Training will conduct a time study with each individual intern to ensure that they are working the expected hours per week as well as the expected ratio of hours per activity per week.

**Full Access to Calendars and Regular Updating of Schedule in Outlook**
All interns will be expected to share full Outlook calendar details with all of their supervisors and the Associate Director of Internship & Training. This will help the supervisory team to assist each intern to maintain a balanced schedule throughout internship. Note: Calendars should never include client protected health information (PHI).

**Paperwork Deadline**

All interns will be expected to submit their progress notes within 3 calendar days of a session. Ideally, progress notes should be entered into the electronic health record (EHR) as soon as possible after session. All mental health assessments and treatment plans (if applicable) should be sent to the intern’s supervisor by the 15th day of the month that the document is due. This will ensure that there is sufficient time for the supervisor to review the documents, provide the intern with edits if needed, and for the finalized document to be approved and signed by both the intern and their supervisor. When supervisors provide edits to an intern, the intern is expected to submit edited documents to the supervisor within 1 day.
Phone Instructions

Internal extensions can be dialed directly. Dial 9 for an external line. Never use your personal cell phone to contact clients. If you are using telehealth as a modality, there is an option for clients to contact your Zoom phone number, if necessary.

All voicemail accounts must have a security code for access. Please create a numeric security code when you set up your voicemail.

Please check your voicemail on the days you are not onsite. To check your voicemail from off-site, dial (408) 975-2750, press “#,” then enter your extension number and security code.

Sample phone voicemail message:

“Hi, you have reached [name], [title] (e.g. Psychology Trainee/Intern, Social Work Intern, ASW, MFT-Trainee, MFT-Intern) at AACI/Asian Americans for Community Involvement. I am in the office on [days you are here]. If this is an emergency, please call 911. If you need immediate assistance on a day that I am not here, please call back and ask for the Supervisor On-Duty. You can also call Santa Clara County’s 988 number for additional resources. Otherwise, please leave me a message and I will return your call as soon as possible. Thank you.”

Repeat the message in 2nd language if needed.

Phone Extension Setup:

1. Push the speaker button on the phone
2. Enter 7891500
3. Enter your assigned extension number (provided by the HR Department when you onboard)
4. Push the Speaker button
5. Lift up and put down the phone receiver.
E-mail Instructions

E-mail signature template:
Name
Title (Psychology Trainee/Intern, Social Work Intern, ASW, MFT-Trainee, MFT-Intern)
Asian Americans for Community Involvement (AACI)
2400 Moorpark Ave., Suite 300
San Jose, CA 95128
Phone: (408) 975-2730 ext. ___
Fax: (408) 975-2745

Note: This e-mail message and/or its attachments may contain information that is confidential or restricted. It is intended only for the individuals named as recipients in the message. If you are not an authorized recipient, you are prohibited from using, delivering, distributing, printing, copying, or disclosing the message or content to others and must delete the message from your computer. If you have received this message in error, please notify the sender by return e-mail. Thank you.

To check your AACI e-mail off-site, please login at https://mail.aaci.org/exchange
Your username and password are the same as for logging in to computers on-site. If you have an AACI phone that you are using for AACI internal and client communication, your Outlook application on the phone will also need to be set up with this signature format.

It is essential to make clear to clients per AACI telehealth agreement that email communication is for scheduling purposes only. Should clinical information be received, interns should NOT hit "REPLY," but rather offer dates/times for a session via a new message. All outgoing emails to receivers outside AACI should be encrypted. Internal emails at AACI amongst the staff are automatically encrypted, so protected health information (PHI) can be discussed in the body of the email among providers who have a client in common. However, internal emails amongst AACI staff should not include any client PHI in the subject line, and PHI of any kind should never be sent or discussed with HR personnel.

To help maintain healthy client boundaries and abide by professional liability guidelines outside work hours and for absences, an Outlook away message should be set for inside and outside recipients (found in the File section of Outlook application) and include the following: Work hours, not sharing clinical information via email, emergency information, and date of return (if on leave).

Instructions for sharing Outlook Calendars:
Click on “Calendar” tab in lower left corner
Click on “Share My Calendar” – make sure Default is set to “Reviewer” – click “ok”
Click on “Open a Shared Calendar”
Type in name of person or calendar (e.g. “Mental Health Clinic Appointments”) – click “ok”

Research and Dissertation Work

Interns are expected to restrict their work during AACI worktimes to their clinical and testing work, NOT their outside dissertation, research, or academic work. Requests to do research via AACI resources, however, may be an exception but must include the following steps:

1. Submit an independent Institutional Review Board (IRB) to Associate Director of Internship and Training (the intern’s academic institution’s IRB is NOT sufficient)
2. Allow ample time for Associate Director and additional IRB reviewers to approve the IRB
3. At conclusion of study, must provide the study results and summary to AACI.
4. AACI must be credited in the research publication.
General Performance Requirements

The program is a 40 hour per week placement for full-time interns. The entire internship is completed within 12 months.

Full-time interns exit the program upon completion of at least 1500 hours of training, which includes 4 hours per week of supervision (2 of which are individual supervision), and an overall rating of 3 or higher on their evaluations on each item. Note: if 3 or more domains (i.e., competencies outlined in the intern performance evaluation) have scores that are 2 or below, then a remediation plan would be required. If there are less than 3 domains with scores of 2 or below, then the initiation of a remediation plan would be up to the discretion of the primary supervisor and Internship Training Manager. An intern can still successfully complete internship if the expectations described on a remediation plan are met by the end of internship.

“Direct service” is defined as any clinical service and activities involved with the delivery of direct service other than routine paperwork. This includes face-to-face clinical encounters, crisis consultation by phone, observation sessions, assessment protocols, special report writing, phone contact with other clinicians working on the case, phone contacts with other parties (e.g., follow-up with parents, school departments, etc.), and case conferences and similar meetings. Not included: routine documentation, filing records, time spent drafting case presentation materials, research projects, seminars, and travel time to and from sites.

All interns are expected to work for the contracted number of hours per week, Monday through Friday. With the exception of scheduled trainings, group supervision, case consultation group, and staff meetings, interns should schedule their own appointments.

Interns are expected to attend all scheduled trainings, group supervision meetings, and staff meetings, or otherwise notify the training/group/meeting facilitator, who has sole discretion to permit or deny absence. Interns are expected to complete all training and supervision projects or assignments given
by a supervisor such as, but not limited to, literature reviews, case presentations, and reports within the deadlines set by the supervisor.

In addition, Interns are expected to meet all performance requirements of the program, such as maintain a clinical caseload at a productivity level set by their supervisor, deliver assigned clinical services at a level that is suitable for an intern in clinical psychology, marriage and family therapy, or social work (this level is determined by the program faculty and the intern’s supervisor), and maintain appropriate clinical records.

If an intern fails to meet these standards, Due Process enables specific remediation procedures to be implemented and places responsibility on both the intern and training program to correct any difficulties. Due Process protects interns by in ensuring that additional training is provided and that there are no surprises later with a poor evaluation on an error that was not given a chance to remedy. Please refer to the Due Process/Grievance Procedures for more information.

**Caseload Requirement**
Interns are required to carry a caseload of clients. When possible and clinically appropriate, the supervisor and program manager will work together to provide cases to the intern that are in line with their clinical interests. The main focus is upon professional growth and training. Interns will be asked each week to report their capacities for new clients, with regular opportunities to inform the supervisor and program manager about time allocations (e.g., additional responsibilities due to program rotations, assessment report writing, etc.) in order to support the intern in being professionally communicative.

**Documentation Requirements**
Interns are expected to complete all documentation in a timely manner. Please refer to the Santa Clara County Department of Mental Health Clinical Record Documentation Manual for Outpatient Mental Health Services for specific requirements. Interns can also request help from our Quality Improvement department and visit their Sharepoint site.

**Presentations**
Interns are also required to make regularly scheduled case presentations during group supervision and at least two trainings to the training group involving their dissertation research or other topics of interest. Interns are also required to present at least one Mental Health Staff Training, one Clinical Didactic Training, and one Assessment Didactic Training.

**Minimum Levels of Achievement**
The intern performance evaluation contains performance areas that will be assessed during the training year (at minimum, at the mid-point of the training year, and at the end of the training year). The minimum level of achievement on an item of the intern
performance evaluation is a score of 3 or above. Please see chapter 3 of the AACI training manual for more information on specific performance areas that will be evaluated, as well as the specific competencies related to these performance areas and the minimum scores required for successful completion of internship.

Certificates of Completion
Upon completion of the training program, interns will be issued a certificate of completion listing the date of completion. This document will be useful when applying for licensure, board certification, or additional certification.
Supervision

Regularly scheduled face-to-face individual and group supervision is provided by staff supervisors in the agency, who carry clinical responsibility for the cases being supervised. Supervisors are licensed mental health professionals who are in good standing with the California Board of Psychology or the California Board of Behavioral Sciences. Interns meet with their primary supervisor weekly and following case discussions have their progress notes, mental health assessments, treatment plans, etc. regarding each client co-signed by the appropriate supervisor. Supervisors also meet regularly to review supervision issues and practices.

Supervision includes:

a. At least one regular weekly meeting at which the intern and supervisor discuss cases, problems, and therapy, etc.

   i) For Therapy, the supervisor:
      - May observe or co-facilitate therapy sessions
      - Has a weekly discussion of treatment plans
      - Reviews client response to treatment
      - Reads the intern’s documentation, then co-signs
      - Ensures promptness of progress notes, treatment plans and assessments
      - Will provide live supervision at least two times per training year for each intern

   ii) For Psychological Testing and Assessment, the supervisor:
       - Reviews test protocols
       - Reviews diagnostic issues and treatment recommendations
       - Reads the intern’s report, then co-signs
       - Ensures the promptness of testing report and feedback to client
       - Provides regular face-to-face supervision to the intern during the assessment process for any given testing referral
b. Supervision will also involve the viewing of sessions directly or through a one-way mirror, telehealth platform, review of audio-taped or videotaped sessions, or co-therapy.

c. Ethical issues and questions, and relevant legislation and codes/standards of practice are also discussed in supervision as they arise in the interns’ clinical work.

Title of Intern
Doctoral interns should use the title “Psychology Intern.”

All documents should be signed with their first and last name, highest degree earned, and the appropriate title.

Intern documentation is reviewed regularly to ensure the above requirements are being met.

Peer Supervision
For a period of 3 months, interns will function as a peer supervisor for an assigned peer staff at the agency and will provide weekly peer supervision. Peer supervision will be in addition to other supervision received by staff. The intern will also receive weekly supervision around this process as they analyze their approach, consider professional boundaries, and hone their growing skills as a supervisor.

Maintenance of Intern Records
Both the primary and delegated supervisors of each intern will maintain a chronological record of supervision notes, as well as intern performance evaluations, internship training evaluations from the intern about their own experience of the internship program, as well as all other administrative of supervision-specific forms in a designated locked file cabinet or other container throughout an intern’s training year. After the training year ends, the Associate Director of Internship & Training scans all intern files into a protected agency computer drive and stored in the event of future need. The paper files will be destroyed at the end of each training year and the electronic files will be maintained indefinitely.
Didactic Training

The training program provides a minimum of two hours per week in didactic activities such as case conferences, seminars, workshops, and in-service training. Doctoral psychology interns are required to participate in a minimum of two hours per week of didactic activities.

A schedule of activities is developed each year in keeping with the interns’ interests and requirements. Interns are also expected to attend regularly scheduled administrative and clinical meetings with all other team members. Some examples of training and workshop opportunities available the past several years to interns have included:

- Client Values
- Coping Skills
- Motivational Interviewing
- Art Therapy
- Child Therapy
- Intimate Partner Violence
- Personality Disorders
- Neuropsychological Assessment
- Trauma-informed Care
- Compassion Fatigue
- Treatment Termination
- LGBTQ+ Community Sensitivity

Interns are required to attend all MH Department Trainings, Assessment Didactics Trainings, and Clinical Didactic Trainings.

The following is a list of required trainings:

- Mondays (2nd and 4th 9am-10:30am): MH Department Training
- Tuesdays (2nd & 4th 9am-11am): Assessment Didactic Training
- Tuesdays (1st, 3rd, and 5th 9am-11am): Clinical Didactic Training
Psychological Testing and Assessment

Psychology interns will demonstrate competency in planning, administering, scoring, and interpreting full batteries of psychological tests for clients. Each intern will be expected to receive and respond to psychological testing referrals in a timely manner (each testing report should be completed within a maximum of 2 months after receiving the referral; if additional time is needed, the intern should collaborate with their testing supervisor to determine the most efficient and client-centered way to respond to the referral to ensure either a successful completion of the case or closure of the case without completing the testing process). Interns are expected to take a proactive approach in all testing experiences. Similarly, interns are expected to serve as guides for the practicum students and may be asked to take on a leadership role with trainees.

Testing batteries can consist of between four and eight hours of administration time, depending on the needs of each case. In order to obtain a valid assessment, clients are often scheduled in testing blocks. It will be important to observe for signs of pain, fatigue, waning attention, and lack of effort as these factors will invalidate your results. Some clients may be able to complete several hours of testing. Small breaks are acceptable, particularly for children and elderly clients.

Testing kits are extremely expensive and are to be handled with care. In order to track the use of testing materials, all kits must be logged in an out of the log located on SharePoint. It is the responsibility of the intern to update this list whenever a kit is used, even if just for practice. If testing kits need to be transported to another location, they should be returned by the following day; if additional time is needed, a request can be made to the intern’s primary supervisor and the Associate Director of Internship & Training. Please score tests needing templates and manuals in the office.

Testing materials/kits cannot be taken home or otherwise off-site for practice, scoring, or review unless under the direct instruction of the testing and assessment supervisors. Interns should know where to locate and obtain the appropriate testing kits well in advance of their testing day. Interns are expected
to know where testing kits are located, and if testing protocols are observed to be running low (i.e., five or less available), the Associate Director of Internship and Training should be notified as soon as possible. For the best use of testing time with a client, interns should plan on arriving and assembling testing materials at least 30 minutes before a testing appointment begins.

Interns are responsible for all test materials they sign out. Interns are expected to take initiative to sign out the kits on Sharepoint and update when returned to reflect an accurate inventory on site. The content of the kits should be complete when they are returned. Interns must maintain the security and integrity of all test materials (test booklets, manuals, protocols, etc.) at all times in a manner consistent with the APA Ethical Guidelines for Psychologists and Code of Conduct concerning the use and protection of psychological test instruments and test results.

Scoring is a critical function and errors are to be avoided with careful attention to instruction manuals and scoring subtleties. Clients' futures, diagnoses, medication and treatment recommendations, and educational/occupational functioning depend on accurate scoring.

Testing and assessment supervisors will be double-checking scoring and will work with interns on any training necessary to help interns develop competency in assessment.

Testing and assessment reports and feedback must be completed within 60 days of case opening.

Interns will be expected to prepare a presentation of their choosing that relates to the field of Neuropsychology. The presentation should include the use of psychometric measures, ethical issues, multicultural concerns, and clinical presentation of the population specified.

**Weekly psychological testing day**
All interns will be expected to reserve 1 day per week (8 hours on the same day each week) for psychological testing administration, preparation, consultation, testing-related meetings, integrated report writing, etc.). Interns should refrain from scheduling non-psych testing related work on this testing day.

**Psych testing expectations**
All interns will be expected to have a minimum of 1 neuropsychological testing report at a time during internship. When hardship and asylum referrals are available, interns will also be expected to carry one of these referrals, for a minimum total of 2 referrals (1 neuropsychological testing referral and 1 hardship/asylum evaluation referral). Interns are welcome to take on additional testing referrals (either neuropsychological or hardship/asylum) if they would like
to have more than this expected minimum. Please note that the above indicated weekly hours breakdown will still need to be upheld. This additional time, if in excess of the 8 hours per week testing day, will be a part of the “Other Trainings and Rotations” hours.

Interns will be expected to fully complete 6 neuropsychological testing reports during the training year (an expected maximum turnaround of 2 months for any given referral). If additional time is needed (due to challenges with engagement, etc.), this could potentially extend the turnaround. However, the turnaround should be as efficient as possible, and should be less than 2 months whenever possible. Hardship and asylum referrals do not have a maximum expected turnaround but should be completed as efficiently as possible once assigned to the intern.

**Expectations of Interns**
- Interns will be provided with a few introductory weeks of specific training in psychological assessment. Interns were screened and recruited based in part on past testing experiences and will be expected to consistently receive and respond to testing referrals after these introductory trainings.
- Interns are expected to have a first draft of their report to their supervisor within one week of the conclusion of testing.
- Supervisor’s edits are expected to be completed and resubmitted within one week of the Intern receiving feedback.

**Expectations of Testing Supervisors**
Interns can expect that AACI will provide them with:
- Culturally sensitive assessment training
- Weekly supervision of their testing cases
- Scoring and location of appropriate norms
- Report writing/case formulation
- Providing constructive feedback to clients
- Reading and interpretation of neuropsychological reports

Testing materials available include:

**Available Tests**
- TOMM
- Cognistat (Orientation, Comprehension, Repetition)
- CIMT
- BAI/BDI
- WAIS-IV
- WISC
- RFIT
- RBANS
- MMSE
- MOCA
- MMPI-III
- RCFT
- ACS-TOPF

- WRAT-4
- WIAT-II
- Trail Making Test
- DVT
- WMS-IV
- CVLT-II
- DKEFS (Verbal Fluency Test, Trail Making Test, Color-Word Interference, Tower Test)
- WCST
- BCT
- BNT
- DRS
- Raven’s Standard Progressive Matrices
- Token Test
- NEPSY
- Dot Counting Test
- Thematic Apperception Test
- Token Test
- Woodcock Johnson
- Peabody Picture Vocabulary Test
- ABAS-II
- CASL
- CTOPP
- Fuld Object Memory Evaluation
- Conner’s Self-Report and CPT-3
- Color Trails Test
- Grooved Pegboard
- Independent Living Scales
- WASI
- NEPSY-II
- TOVA
- Structured Interview of Reported Symptoms (SIRS)
Template for Reports

Psychological/Neuropsychological Evaluation

(Keep in mind that NP evals would contain most if not all of the following domains, but mood/personality evaluationss may not have all of the domains listed under #9)

(1. Client data)
Name:
DOB:
MRN:
Handedness (dominant hand):

Examiner:
Testing dates:
Report date:

2. Reason for referral (including referral party’s name/organization)

3. Relevant history
   a. Current functioning/symptoms
   b. Family background
   c. Academic background
   d. Peer/social history
   e. Occupational history
   f. Legal status & history
   g. Medical history
   h. Psychiatric history

4. Review of relevant previous reports

5. Client’s current concerns

6. Report(s) of informants (with appropriate obtained consents)

7. Observations during history taking and testing including motivational level, effort exerted on tasks, behavior when presented with difficult material, etc.

8. Mental status

9. Test results
   a. General intellectual ability
   b. Achievement
   c. Attention/concentration
   d. Learning/memory
   e. Language
   f. Visuospatial ability
   g. Motor functioning
   h. Sensory functioning
i. Executive functioning
  j. Mood/personality
10. Interpretation of test results and observations
11. Validity Statement
12. Diagnostic summary
13. Recommendations including vocational implications
14. Appendix: tests administered
Due Process & Grievance Procedures

Due Process for Problematic Conduct

Methods for Determining Sound vs. Problematic Conduct:

a. Performance Evaluations

AACI expects satisfactory performance and behavior from all interns. At the end of each semester, intern performance evaluations shall be prepared and conducted by the primary clinical supervisor, with input from other supervisors, and reviewed by the Associate Director of Internship & Training. The intern will also complete a self-evaluation at the end of each semester. The primary clinical supervisor will review the evaluations with the intern. The intern can acknowledge the discussion by signing the evaluation. The intern is entitled to respond to the evaluation in writing; these comments will be attached to the original evaluation and placed in the personnel file. One copy of the completed review is given to the intern, another will be sent to the intern’s academic institution, and another is to be placed in the intern’s personnel file, which is maintained by the Associate Director of Internship & Training.

b. Individual supervision with primary and delegated supervisors

Regular discussion between intern and supervisors throughout the training year regarding the intern’s growth and about any areas of concerns that may arise.

Definition of Problematic Conduct

Interns may be subject to disciplinary action for unsatisfactory work performance or misconduct, including but not limited to:
- Fraud in securing internship
- Possession of an illegal weapon
- Incompetence, inefficiency, or negligence in the performance of duties
- Under the influence of alcohol or other substances while on duty or while representing AACI
- Taking, possessing, being under the influence of, or offering for sale any controlled substance while on the job, as defined in the California Health Safety Code, Division 10 and the Uniform Substance Act of 1973
- Addiction to or the use of any controlled substance which affects job performance
- Unauthorized absence for more than three days
- Persistent refusal to carry out policies and procedures
- Insubordination
- Disgraceful personal conduct
- Use of official position for personal advantage
- Conduct reflecting discredit to AACI
- Falsification of records
- Dishonesty
- Conversion of or taking any property for the benefit of or use by any Intern, employee any other person
- Failure to disclose a conflict of interest
- Unlawful harassment
- Violation of any state laws as they pertain to the duties of the internship
- Violation of any APA ethical principles during internship

Procedure for Addressing Problematic Conduct of Interns:

Intern disciplinary determinations concerning inappropriate or unprofessional conduct will require both notice and a hearing.

For instances outside of evaluation periods (e.g., not as a result of one of the required evaluations during the training year):

I. Notice

If an intern’s performance is below standard level (e.g., a concern that would be below the minimum level of achievement [score below a 3] on any of the areas of competency outlined in the intern evaluation form), or if an egregious incident of misconduct occurs, the supervisor will discuss the issues directly and promptly with the Intern. **Note: if the area of concern is particularly egregious (as is determined by the Associate Director of Internship & Training Associate Director**
of Internship & Training), or if the intern has indicated that they cannot meet the minimum expectations of the internship program, it would expedite due process procedures, and could, depending on the nature of the concern or limitation, necessitate a prompt termination of internship after the Associate Director of Internship & Training has discussed their concerns with the intern’s Director of Clinical Training and the intern.

II. Verbal Warning & Written Warning

The intern will receive a verbal warning from their primary clinical supervisor of the concern that has been raised about their conduct.

If concerns about the intern’s conduct continue to be an issue, the intern will receive a written warning from their primary clinical supervisor. A copy of this written warning will be provided to the intern, another copy will be provided to the Director of Clinical Training at the intern’s academic institution, and the Associate Director of Internship & Training will place a copy of the written warning in the intern’s personnel file. A written warning to the intern formally acknowledges:

- that the Associate Director of Internship & Training is aware of and concerned about the performance rating
- that the concern has been brought to the attention of the intern
- that the primary clinical supervisor and the Associate Director of Internship & Training will work with the intern to rectify the problem or skill deficits
- that the behaviors associated with the rating are not significant enough to warrant more serious action

III. Remediation Plan

If appropriate, a written corrective action (remediation) plan with a reasonable timeline for improving performance will be accorded and signed by the intern. The Associate Director of Internship & Training will meet with the intern and his/her supervisor to develop the written corrective action plan, which will include:

- a description of the intern’s unsatisfactory performance
- actions needed by the intern to correct the unsatisfactory behavior
- the timeline for correcting the problem
- what action will be taken if the problem is not corrected
- notification that the intern has the right to request a review of this action
- specific performance competencies (either program-specific or profession-wide) that are not met.

The written corrective action (remediation) plan may also include:

1. Schedule Modification – a time-limited, remediation-oriented closely supervised period of training designed to return the intern to a more fully functioning state. Modifying an intern’s schedule is an accommodation made to assist the intern in responding to personal reactions to environmental stress, with the full expectation that the intern will complete the internship. This period will include more closely scrutinized supervision conducted by the primary supervisor in consultation with the Associate Director of Internship & Training.

Several possible and perhaps concurrent courses of action may be included in modifying a schedule. These include:
   a. increasing the amount of supervision, either with the same or other supervisors
   b. change in the format, emphasis, and/or focus of supervision
   c. recommending personal therapy
   d. reducing the intern’s clinical or other workload
   e. requiring additional specific training
   f. a reduction in certain aspects of the position while still allowing the intern to have a reasonable challenge and to be able to meet the needs of their assigned program and clients.

The length of a schedule modification period will be determined by the Associate Director of Internship & Training in consultation with the primary clinical supervisor and the Director of Behavioral Health. The termination of the schedule modification period will be determined, after discussions with the intern, by the Associate Director of Internship & Training in consultation with the primary supervisor and the Director of Behavioral Health.

2. Suspension of Direct Service Activities – If it is determined that the welfare of the intern’s clients is being jeopardized, direct service activities will be suspended for a specified period as determined by the Associate Director of Internship & Training in consultation with the primary clinical supervisor. At the end of the suspension period, the primary clinical supervisor in consultation with the Associate Director of Internship & Training will assess the intern’s capacity for effective functioning and determine when direct service can be resumed.

If the Associate Director of Internship & Training determines that there has not been sufficient improvement in the intern’s behavior to remove the modified
schedule or suspension, then the Associate Director of Internship & Training will discuss with the primary clinical supervisor and the Director of Behavioral Health possible courses of action to be taken. The Associate Director of Internship & Training will communicate in writing to the intern that the conditions for revoking the probation or modified schedule have not been met.

This notice will include the course of action the Associate Director of Internship & Training has decided to implement. These may include continuation of the remediation efforts for a specified period or implementation of another alternative. Additionally, the Associate Director of Internship & Training will communicate to the Director of Behavioral Health that if the intern’s behavior does not change, the intern will not successfully complete the internship.

c. Hearing

If further remediation is required, a hearing will be scheduled within two weeks of the request. The Training Committee, which is composed of the Director of Behavioral Health, the Associate Director of Internship & Training and two (2) Mental Health Clinical Supervisors, will determine further action based upon the intern’s rectification of the problem or failure to progress.

One of the following decisions will be made after the hearing:

i. A recommendation to lengthen the time the intern has been given to improve performance or rectify problematic conduct.

ii. A recommendation for Administrative Leave, the temporary withdrawal of all responsibilities and privileges in the agency. If the probation period, suspension of Direct Service Activities, or administrative leave interferes with the successful completion of the training hours needed for completion of the internship, this will be noted in the intern’s file and the intern’s academic program will be informed. The Associate Director of Internship & Training will inform the intern of the effects the administrative leave will have on the intern’s stipend and benefits.

iii. A recommendation to dismiss the intern from the program. Dismissal from the Internship involves the permanent withdrawal of all agency responsibilities and privileges, when specific interventions do not, after a reasonable period, rectify the impairment and the intern seems unable or unwilling to alter his/her behavior. When an intern has been dismissed, the Associate Director of Internship & Training will communicate to the intern’s academic department that the intern has not successfully completed the internship.
Either administrative leave or dismissal would be invoked in cases of severe violations of the APA Code of Ethics, or when imminent physical or psychological harm to a client is a major factor, or the intern is unable to complete the internship due to physical, mental, or emotional illness.

d. Appeal

An intern may choose to appeal any decision made at the hearing. If the intern chooses to appeal, it must be presented to the Internship Training Manager no later than ten (10) working days after the hearing. Appeals should address the reasons why the intern thinks the decision was inappropriate and should specify the outcome sought. A second hearing with the Training Committee will then take place within five (5) working days of receipt of the appeal. The intern reserves the right to present all evidence supporting his/her case, and the Training Committee will review the request for appeal together with any written supporting documents to determine if the appeal presents a substantial question within the scope of review. The scope of review shall be limited to the following:

- **Appropriateness of Termination**: In cases appealing the appropriateness of termination, the appeal board shall uphold termination unless termination is shown to be clearly unreasonable (i.e., that which has been clearly and fully proven to have no sound basis or justification in reason).

- **New Evidence**: In cases appealed on grounds of new evidence, the intern must show that such evidence could not have been discovered by due diligence prior to the original hearing.

- **Due Process**: In cases appealed on the grounds of denial of due process, the moving party must show that the adjudicatory process of the initial hearing was not conducted in conformity with properly prescribed procedures.

The Training Committee will decide at the end of the hearing to either uphold or abdicate the original decision. Once a final decision has been made, the intern and the intern’s doctoral program will be informed in writing of the decision.
Procedural Flowchart:

Scenario 1: During the Evaluation Period (when discussing the intern’s performance evaluation):

Intern’s scores under 3 in at least 3 domains on their evaluation
* (DCT will be notified from this point and beyond)

Remediation Plan

Plan Met
Intern continues internship

Plan Not Met
Training Committee Hearing

Intern continues internship

Internship Terminated

Scenario 2: Outside of Evaluation Periods:

At least 1 competency identified as being significantly under the minimum level of achievement

Notice: primary supervisor discusses concerns with intern *(DCT may be notified) at the discretion of the Associate Director of Internship & Training

Expectations Met
Intern continues internship

Expectations Not Met
Verbal Warning *(DCT will be notified from this point and beyond)

Intern continues internship

Written Warning

Expectations Met
Intern continues internship

Expectations Not Met
Remediation Plan

Expectations Met
Intern continues internship

Remediation Plan

Expectations Not Met
Training Committee Hearing

Internship Terminated
Due Process Procedure for Intern Grievance of Supervision or Training

It is the intent of AACI to provide every reasonable opportunity for an intern to discuss any subject matter with members of management and to provide prompt solutions to work-related problems. Management is to provide the opportunity to discuss a suggestion or problem with an intern at any reasonable time.

Any intern who has a work-related concern or problem concerning conditions of the internship should use the following steps toward obtaining an answer, solution or decision to the problem as soon as the problem arises.

a. Notice

Interns will not be disciplined in any way for using the grievance procedure described below:

1. The intern should first discuss the issue with their primary supervisor. Every effort should be made to find an acceptable solution.

2. If the intern is dissatisfied with the outcome, he/she may submit a formal written grievance to the Associate Director of Internship & Training within five (5) working days of the last informal meeting. The written notice should specify the basis for the grievance, the results of the informal discussions with the immediate supervisor, and the specific action requested to remedy the grievance. If the Associate Director of Internship & Training is the focus of the complaint, the written notice should be submitted to the Director of Behavioral Health.

b. Hearing

The Associate Director of Internship & Training shall meet with the Grievant and all other individuals named in the grievance, review the issues thoroughly, and respond in writing within five (5) working days after the meeting.
c. Appeal

If the intern is dissatisfied with the Associate Director of Internship & Training’s response, he/she may file a Notice of Appeal with the Training Committee within ten (10) working days of receiving the Associate Director of Internship & Training’s decision. The Training Committee consists of the Director of Behavioral Health, Associate Director of Internship & Training, and two (2) Behavioral Health Clinical Supervisors. If any of these parties is the focus of the complaint, that person shall not participate in the Training Committee’s deliberation process.

Within ten (10) working days from receipt of the Notice, the Training Committee shall set a date for a hearing. The Training Committee shall hear the appeal during the hearing, which is open only to the Grievant, the Associate Director of Internship & Training, and the Director of Behavioral Health. The Training Committee shall establish procedures that are considered necessary to conduct the hearing. The Training Committee shall review any pertinent written materials, and shall elicit testimony from the Grievant, his/her immediate supervisor, Associate Director of Internship & Training, and/or others as appropriate.

The Training Committee has authority to sustain, modify, or rescind a specific personnel action, or require management to take any action deemed appropriate. The Training Committee shall notify the parties of its final decision in writing within ten (10) working days after conclusion of the hearing.

The decision of the Training Committee shall be final and binding on the intern and the Agency.
Verbal Warning Form

Trainee/Intern's name: ________________________________________

Date of verbal warning: ______________

Specific rule violation or performance problem:

Specific statement of the expected performance:

Any explanation given by the employee or other significant information:

______________________________________
Supervisor's Signature

______________________________________
Trainee/Intern's name: ________________________________ Date: ________

Specific rule violation or performance problem:

Specific change in the trainee/intern’s performance or behavior that is expected:

Trainee/intern’s comments:

Supervisor’s comments:

Trainee/Intern’s signature: ________________________________

Trainee/Intern’s signature: ________________________________

Supervisor’s signature: ________________________________
Supervisor’s signature: ________________________________

This agreement is not a contract. It just recognizes the trainee/intern must improve to avoid disciplinary action, including termination.
Plan of Remediation and Corrective Action

Name of Intern:
University of Intern:

Concern 1:
Specific Program-Specific or Profession-Wide Competency Not Met:
Corrective Action Plan:

Concern 2:
Specific Program-Specific or Profession-Wide Competency Not Met:
Corrective Action Plan:

Concern 3:
Specific Program-Specific or Profession-Wide Competency Not Met:
Corrective Action Plan:

Time of Re-evaluation: 1 month

I understand that by signing below, I acknowledge full understanding of the corrective actions outlined above and agree to follow said actions to the best of my ability. I also understand that my failure to follow the above corrective actions will lead to further disciplinary action, up to and including premature termination of my practicum position at AACI. I understand that this information will be shared and supported by my Director of Clinical Training (DCT) and/or Practicum Coordinator at my university.

___________________________________    _________________
Signature of Intern       Date

___________________________________                     _________________
Signature of Associate Director of Internship & Training    Date
Chain of Command Flowchart For Grievances and other Processes

Director of Behavioral Health

Associate Director of Internship & Training of Internship &

Clinical Supervisor

Program Manager
Safety, Emergency and Crisis Procedures

Photo ID Badges
Intens are required to wear Photo ID badges at all times during regular work hours. Badges also provide electronic keycard access to the AACI Moorpark Avenue and Story Road office suites. Lost badges should be reported immediately to Chief Human Resources Director, Sara Morales. ID badges must be returned at the end of the training year.

Emergency Contact
Intens are required to provide an emergency contact name and phone number to HR and cell phone numbers to the Front Desk in case of emergencies.

Supervisor On-Duty
There is a Supervisor On-Duty every business day. Please contact the Supervisor On-Duty or any other supervisor if your primary clinical supervisor is not available. Please check the Outlook Mental Health Clinic Appointments calendar for the current duty schedule and reach out via the preferable way your primary supervisor prefers. Please note that clear medical emergencies are not an OD consult.

After-hours On-Call Coverage
After-hours On-Call Coverage is provided by Mental Health Staff after regular business hours, on weekends and during holidays. Please refer to the On-Call Cell Phone Coverage Guidelines for more information.
Protocol for Crisis or “Incident” at Aaci

If you are encountering a crisis situation or an “incident” with a client (in-person or by phone):

1. **Notify your supervisor or program manager for assistance/support or to the Officer of the Day (OD).**

   ***Note***
   If you need immediate law enforcement support, *DO NOT CALL 911*. (you will be routed elsewhere and you will lose time)
   Call: 408-277-8911 (San Jose Police Department)

2. **Complete Aaci Incident Report within 24 hours**
   [Incident Report Form/Submission (FORM is LIVE) (sharepoint.com)]
   Complete Santa Clara County Incident Report within 24 hours
   [https://aaci2400300.sharepoint.com/sites/BehavioralHealthInternal/QI/Shared%20Documents/Forms/AllItems.aspx?FolderCTID=0x012000F8F39C66DCBADE4CA8361976992F55DF&id=%2Fsites%2FBehavioralHealthInternal%2FQI%2FShared%20Documents%2FArchive%2FIncident%20Reports%2FIncident%20Report%20Revised%20Forms%20Contractors%200412%2D122%20%28Effective%209%2E20%2E2017%29%2Epdf&viewid=f704b378%2D933d%2D4d69%2Dace5%2D07eb68fcdb8c&parent=%2Fsites%2FBehavioralHealthInternal%2FQI%2FShared%20Documents%2FArchive%2FIncident%20Reports%2FIncident%20Report%20Form%2DSCCMH]

3. **Email Aaci & SCC Incident reports to your Program Manager, QI, OD, and copy your primary supervisor.**
Suicide Risk Assessment

• Determine the following:
  • Is the client currently experiencing suicidal ideation [SI] (i.e., thinking about suicide)
    • If so, how much is it affecting them?
  • Is their day-to-day life affected/consumed by these thoughts?
    • Are daily tasks no longer getting completed by the client?
  • How frequently are they experiencing these thoughts?
    • The more frequent the thoughts, the greater the red flag for the therapist.
  • In addition to suicidal ideation, the therapist should inquire about:
    • Past history (have they attempted suicide before? This increases the risk of future attempts).
    • Intent (do they express that they intend to harm themselves in the immediate/near future?)
    • Plans (do they have a coherent plan regarding how they will injury him/herself?)
    • Means (i.e., do they have access to the items to carry out their plan?)
  • Any of the above warning signs should prompt strong consideration for completing a safety plan.
  • Note: Specific programs may request specific assessment tools (e.g., AOA program requests to use the Columbia Suicide Severity Scale)
Asian Americans for Community Involvement-Mental Health Program
On-Call cell phone coverage guidelines

As a Santa Clara Valley Health & Hospital System-Mental Health Department contracted mental health services provider, AACI is expected to respond to emergencies 24hr/day. Urgent callers can access the *After-hour Mental Health On-Call Clinician* by following the instructions given through the AACI general outgoing message activated by the Auto-Attendant when calling into AACI’s general number (408) 975-2730. This process will occur after business hours, nights and holidays, and/or when there are no receptionists at the front desk and the Auto-Attendant is activated.

**Process to contact the After-hour Mental Health On-Call Clinician:**

A caller calling AACI’s general number after regular business hours, weekends, holiday(s), when no receptionist is available, and/or during the Agency’s shutdown periods during the holiday season(s) will be greeted with a general multilingual message giving him/her instructions in eight (8) different languages. The caller will be given the options to (1) dial the extension of the person s/he is calling directly, (2) leave a general message by dialing “0” and leaving voice mail, and/or (3) directly contact the After-hour Mental Health On-Call Clinician.

If the caller wants to ‘speak directly’ with the On-Call Mental Health Staff, s/he/they will follow the instructions given in any on these (8) languages that will instruct him/her/them to dial: 333. At this point, the voice mail system’s Auto Attendant will automatically activate and ring the AACI Mental Health On-call cell phone.

**Answering the On-Call Mental Health cell phone once it rings:**
The On-Call Mental Health clinician shall answer the On-call cell once it rings. As the clinician speaks into the phone, s/he will activate the Auto Attendant to connect the call and will hear an automated voice state, “**Connected.**” At this time the caller will be able to speak directly to the On-Call Mental Health Clinician.

*If the call is an emergency, please ask the caller to **Call 911** and/or go to the nearest Emergency Room.

If it is not an emergency but asking for a specific program or person, please take a message and forward to that program and/or person the next business day.

**Retrieving voicemail messages from the On-Call M.H. cell phone:**
1. Press ‘Menu’ on the cell phone.
2. Go to ‘New Messages’
3. Press ‘OK’
4. When asked for the pass code, press “**51501#**” to retrieve new voicemail message.
5. To listen to message, press “1”
6. To save message, press “9”
7. To delete message, press “7”  
8. For other functions, please follow voice prompts.

**Emergency Phone:**

<table>
<thead>
<tr>
<th>Service</th>
<th>Phone Number</th>
<th>Operating Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Call center</td>
<td>(800) 704-0900</td>
<td>24 hours</td>
</tr>
<tr>
<td>Gateway:</td>
<td>(800) 488-9919</td>
<td>8pm-5pm</td>
</tr>
<tr>
<td>EPS:</td>
<td>(408) 885-6100</td>
<td>24 hours</td>
</tr>
<tr>
<td>EMQ Crisis:</td>
<td>(408) 379-9085</td>
<td>24 hours for F&amp;C</td>
</tr>
<tr>
<td>Child Protective Services:</td>
<td>(408) 299-2071</td>
<td></td>
</tr>
<tr>
<td>Adult Protective Services:</td>
<td>(408) 975-4900</td>
<td></td>
</tr>
<tr>
<td>Youth Crisis hotline:</td>
<td>(800) 843-5200</td>
<td></td>
</tr>
<tr>
<td>Suicide &amp; Crisis service:</td>
<td>(855) 278-4204</td>
<td></td>
</tr>
<tr>
<td>Enborg Pharmacy:</td>
<td>(408) 885-4100</td>
<td></td>
</tr>
<tr>
<td>YWCA Rape Crisis Hotline:</td>
<td>(408) 287-3000</td>
<td></td>
</tr>
<tr>
<td>Santa Clara County Lifeline:</td>
<td>988</td>
<td></td>
</tr>
</tbody>
</table>

I. If the phone is not working properly or having problems (e.g., No vibration, no sounds, showing special messages such as: out of range), please contact Jorge as soon as possible.

II. AACI’s on-call phone system covers the entire Bay Area, from Sacramento to Monterey.

III. AACI’s on-call MH phone number: (408) 750-4085. You can directly call the on-call cell phone carrier without going through the voice mail system.

IV. When you are carrying the on-call MH phone, use the cell-phone for On-Call purposes.

**Emergency Procedures at AACI**

AACI recognizes the importance of emergency planning and preparedness for its employees in the event of a crisis. To help you better understand the emergency procedures at AACI, we have developed the following set of questions and answers.

**How will I know to evacuate the building?**
The fire alarm signal will sound and/or a member of management will instruct you to evacuate the building. Please exit by stairwells only. Do not use elevators. Supervisors are responsible for their areas. Proceed to the rear of the parking lot to Assembly Area #9. Do not return to the building until the all clear approval is given by a member of management.

**Where are the fire extinguishers and fire alarm pull stations located?**
Each floor has at least four (4) fire extinguishers mounted in cabinets in the outside hallways. Fire Alarm pull stations are located on each floor at the end of the hallways.

**Where are the First Aid Kits located?**
A First Aid Kit is located behind the front desk and in Human Resources.
If a natural disaster (earthquake, influenza pandemic, etc.) occurs, how will I know to come to work? Please dial the main number 408-975-2730, and check the following extensions for emergency procedures 103, 217 or 159.

In the case of a medical emergency, public disturbance or feel my life is in danger, what should I do? Call 911

Does AACI have a Security Guard on site? For your safety, a Security Guard is onsite Monday to Friday from 5:30pm to 10:00pm and is usually located in the front of the building or in the lobby areas.

Please review the AACI Disaster Procedure Manual located on the L-drive network.
Emergency Phone Numbers for AACI Staff

- AMR Ambulance Company  (408) 295-1677
- Emergency (Life-threatening; or when on site at AACI)  911
- Emergency (not life-threatening)  311
- Emergency Psychiatric Services (EPS)  Phone: (408) 885-6100  Fax: (408) 885-6117
- EMQ Mobile Crisis Team for Children and Adolescents  (408) 379-9085
- Santa Clara County Social Services Agency (Department of Family and Children Services) – Child Abuse Reporting
  - North County  (650) 493-1186
  - Central/South County  (408) 299-2071
- Santa Clara County Social Services Agency (Adult Protective Services) – Elder/Dependent Adult Abuse Reporting  (408) 975-4900
Emergency Phone Numbers for AACI Clients

- AACI Urgent Call (after hours – follow prompts to page on-duty staff for emergencies)  **(408) 975-2730**
- Emergency (Life-threatening)  **911**
- Emergency (not life-threatening)  **311**
- Emergency Psychiatric Services (EPS)  Phone:  **(408) 885-6100**
- EMQ Mobile Crisis Team for Children and Adolescents  **(408) 379-9085**
- Santa Clara County Mental Health Suicide and Crisis Hotline  **(855) 278-4204**
- Parental Stress Hotline (24 hours)  **(650) 327-3333** or **(408) 279-8228**
- Bill Wilson Center Hotlines:
  - Crisis Line  **(408) 850-6125**
    A crisis hotline for anyone experiencing depression, anxiety, grief, loneliness, parental stress, or general hard times. Callers receive supportive listening, crisis intervention, information and referral.
  - Jobkeeper Hotline  **(800) 793-5909**
    JOBKEEPER is a free hotline providing supportive listening, information and referrals, crisis intervention, and problem solving for employment retention. Callers may also find out eligibility for benefit programs in Santa Clara County.
  - Anti-Hate Hotline  **(408) 279-0111**
    A service, partnered with the Human Relations Commission, for listening, reporting and follow-up of incidences of discrimination and hate crimes.
  - 24-7 Line for Youth  **(888) 247-7717**
    A free hotline for youth ages 7-24, providing supportive listening, crisis intervention, and information and referrals. Youth may call the line ANYTIME FOR ANY REASON.
  - Centre Cares Hotline  **(408) 850-6179**
    A hotline for people infected or affected by HIV/AIDS. Anyone whose life has been touched by HIV/AIDS can call the line for supportive listening, crisis intervention, and information and referrals.
San Mateo County

- Youth and Family Enrichment Services (YFES) Crisis Intervention and Suicide Prevention Center (24 hours)
  - North County (650) 579-0350
  - South County (650) 368-6655
  - Coastside County (650) 726-6655
  - Teen Hotline (650) 579-0353 Monday through Thursdays 4-10 p.m.
    Website: www.onyourmind.net

San Francisco

- San Francisco Suicide Prevention
  - Crisis Hotline (24 hours) (415) 781-0500
  - AIDS/HIV/HCV National Nightline: (415) 434-AIDS or 1-800-273-AIDS
  - Línea Nocturna (Spanish) (415) 989-5212 or 1-800-303-SIDA (8 p.m. to 12 a.m.)

- Center for Elderly/Senior
  - Institute on Aging (24 hours)
  - Suicide Prevention and Grief Friendship Line for the Elderly
    - 1-800-971-0016
    - (415) 752-3778

Alameda County

- Crisis Support Services of Alameda County (24 hours) 1-800-309-2131
- Second Chance, Inc. (South County) (510) 792-HELP (510) 792-4357

USA National Suicide Hotlines (24 hours)

1-800-SUICIDE (1-800-784-2433)
1-800-273-TALK (1-800-273-8225)
Safety Plan

Step 1: Warning signs (thoughts, images, mood situation, behavior) that a crisis may be developing:

• _______________________________________________________________________
• _______________________________________________________________________
• _______________________________________________________________________

Step 2: Internal coping strategies—Things I can do to take my mind off my problems without contacting another person (relaxation technique, physical activity, etc.):

• _______________________________________________________________________
• _______________________________________________________________________
• _______________________________________________________________________
• _______________________________________________________________________

Step 3: People and social settings that provide distraction:

• Name: ___________________________ Phone: ___________________________
• Name: ___________________________ Phone: ___________________________
• Name: ___________________________ Phone: ___________________________
• Place: ___________________________ Place: ___________________________

Step 4: People whom I can ask for help:

• Name: ___________________________ Phone: ___________________________
• Name: ___________________________ Phone: ___________________________
• Name: ___________________________ Phone: ___________________________

Step 5: Professionals or agencies I can contact during a crisis:

• Name: ___________________________ Phone: ___________________________
• Name: ___________________________ Phone: ___________________________
• Santa Clara County Suicide Crisis Line: (855) 278-4204 or (408) 279-3312
• Suicide Prevention Lifeline Phone: 1-800-273-TALK (8255)

Step 6: Making the environment safe:

• _______________________________________________________________________
• _______________________________________________________________________

The one thing that is most important to me and worth living for is:

______________________________________________________________________________